1	Multidimensional stress test for hydropower investments facing climate, geophysical and
2	financial uncertainty
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15	ACKNOWLEDGEMENTS
16	This project was funded under World Bank Contract 717 4462: Including Climate
17	Uncertainty in Water Resources Planning and Project Design – Decision Tree Initiative. We
18	also benefited from the generous support of the Massachusetts Green High-Performance
19	Computing Center (MGHPCC), and the supercomputing facilities managed by the Research
20	Computing department at the University of Massachusetts.
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Multidimensional stress test for hydropower investments facing climate, geophysical and financial uncertainty

3 ABSTRACT

4 Investors, developers, policy makers and engineers are rightly concerned about the potential 5 effects of climate change on the future performance of hydropower investments. Hydroelectricity 6 offers potentially low greenhouse-gas emission, renewable energy and reliable energy storage. 7 However, hydroelectricity developments are large, complicated projects and possibly critically 8 vulnerable to changes in climate and other assumptions related to future uncertainties. This paper 9 presents a general assessment approach for evaluating the resilience of hydroelectricity projects to 10 uncertainty in climate and other risk factors (e.g., financial, natural hazard). The process uses a 11 decision analytic framework based on a decision scaling approach, which combines scenario 12 neutral analysis and vulnerability-specific probability assessment. The technical evaluation process involves identification of project objectives, specification of uncertain factors, multi-13 14 dimensional sensitivity analysis, and data mining to identify vulnerability-specific scenarios and 15 vulnerability-specific estimations of risk. The process is demonstrated with an application to a 16 proposed hydropower facility on the Arun River in Nepal. The findings of the case study illustrate 17 an example in which climate change is not the critical future uncertainty, and consequently 18 highlight the importance of considering multiple uncertainties in combination.

19 Keywords: climate change adaptation; resilience; water resources; hydropower; Nepal;

20 Himalayas

21 Highlights:

• Resilience planning in hydropower requires assessment of climate and non-climate risks.

• Bottom-up climate risk assessment combines with multidimensional scenario discovery.

• Risk-informed ranking of alternatives according to metrics of relevance to stakeholders.

• Demonstration for real case of run-of-river hydropower in Nepal.

26 **1. INTRODUCTION**

27 There is increasing interest in the development of hydropower as a source of renewable, 28 clean energy able to increase the penetration of other renewables as a result of its ability to store 29 energy and supply reliable baseload. The hydropower opportunities left undeveloped since the 30 1970s are being re-evaluated due to a combination of the increase in global energy demand 31 (population growth coupled with increasing per capita electricity demand) and the urgent need to 32 decrease greenhouse gas emissions (Zarfl, et al., 2015). As a partial solution to the shortfall of 33 renewable energy, hydropower holds great promise: existing hydropower generation capacity is 34 sufficient to supply the electricity needs of one billion people, and only approximately a quarter 35 of its global potential has so far been developed (World Energy Council, 2016). 36 Thirty-six gigawatts (GW) of new hydropower capacity were added worldwide in 2014, 37 and 33 more were added in 2015, bringing the global installed capacity to over 1,200 GW (IHA, 38 2016). Still, particularly vast hydropower resources remain untapped in the Indus, Ganges, and 39 Brahmaputra river basins of south Asia (Rasul, 2014; Ray, et al., 2015). In Africa, likewise,

40 developed hydropower capacity is approximately 14 GW (Cervigni, et al., 2015), or less than 8%

41 of the 1900 GW of hydropower potential (World Bank, 2009). Six hundred and forty five million

42 Africans have no access to electricity (IHA, 2016), but hydropower project development

43 spending has fallen victim to a continent-wide infrastructure funding gap (Foster and Briceño-

44 Garmendia, 2010). In some countries of Latin and South America, much of the economically

45 exploitable hydropower has been developed (e.g., Uruguay, Venezuela), but in other countries

46 the bulk of hydropower potential remains untapped (e.g., Brazil, Costa Rica, Chile, Colombia,

47 Ecuador, Peru) (World Energy Council, 2013). Overall, there remains an estimated 430 GW of

48 unexploited hydropower potential in the Latin American region (IHA, 2016).

49 Concerns slowing the adoption of hydropower worldwide (with the notable exception of 50 China, which now produces approximately a quarter of the world's hydropower (OECD IEA, 51 2015)) are often linked to doubts about the long-term resilience of hydropower facilities in a 52 changing climate (Mukheibir, 2013; van Vliet, Michelle T H, et al., 2016). Because of the large 53 capital costs required, as well as up-front social costs (e.g., population displacement) and 54 environmental costs (e.g., flooding of critical habitat), potential regrets associated with 55 investments in hydropower, among all possible energy sector investments, are high. Confidence 56 that hydropower facilities will operate long into the future with performance at or near design 57 performance must be correspondingly high to justify investment. The 2016 Hydropower Status 58 Report of the International Hydropower Association (IHA, 2016) dedicates a chapter to the 59 subject and describes climate-specific resilience in three ways: 1) the ability to recover after an 60 external stressor or extreme event; 2) the capability to succeed in an environment dominated by 61 uncertainty; and 3) the capacity of a facility or system to withstand or adjust to the possible 62 impacts of climate change.

63 A number of studies have explored the climate change resilience of hydropower by 64 evaluating basin-wide changes in hydropower generation potential in the context of changes in 65 hydrology and water resources (e.g., Beyene, et al., 2010; Bharati, et al., 2014; Christensen, et al., 2004; Christensen and Lettenmaier, 2007; Finger, et al., 2012; Giuliani, et al., 2016; 66 67 Grumbine, et al., 2012; Hamlet, et al., 2010; Ho, et al., 2016; Lehner, et al., 2005; Majone, et al., 68 2016; Markoff and Cullen, 2008; Maurer, et al., 2009; Mehta, et al., 2011; Minville, et al., 2009; 69 Schaefli, et al., 2007), the ability of diminishing glaciers to continue to sustain baseflows on 70 which run-of-river hydropower facilities rely (Bolch, et al., 2012; Shrestha and Aryal, 2011), the 71 vulnerability of hydropower structures to glacier-lake outburst floods (Dussaillant, et al., 2010),

72 and the impact of seasonality shifts on hydropower timing (Laghari, et al., 2012; Madani and 73 Lund, 2010; Sharma and Shakya, 2006). Some have found substantial evidence of the effects of 74 climate change on hydropower already: Destouni et al. (2013) in northern Europe; Hanshaw and 75 Bookhagen (2014) in the Andes, Peru; and Sorg et al. (2012) in Central Asia. 76 There are important limitations in the ability of these previous studies to inform risk-77 management aspects of hydropower investment. All of the coupled hydrologic-hydropower 78 models cited in the previous paragraph used as climate input the output from general circulation 79 models (GCMs) from the Intergovernmental Panel on Climate Change (IPCC) Coupled Model 80 Intercomparison Project (CMIP), with the exception of Mehta et al. (2011), which used a 81 scenario of 2 degrees warming in the Sierra Nevada, California. Some assessed only streamflow 82 without investigating the facility itself (e.g., Ho, et al., 2016; Minville, et al., 2008), thereby not 83 identifying the vulnerabilities of hydropower to climate change in a systematic way. Even where 84 infrastructure models have been involved, the results have been contingent on the projections and 85 downscaling method that happened to be used. In many cases, these studies based their 86 conclusions regarding climate change vulnerability on model results forced with only one or two 87 climate change scenarios. By not systematically exploring climate change vulnerabilities, each 88 leaves unanswered the question of greatest concern to policy-makers grappling with the potential 89 risks and rewards of hydropower investment. 90 Furthermore, risks to hydropower investment are not limited to climate change. Recent

91 studies have found that capital cost overruns (Ansar, et al., 2014) and electricity selling price 92 (Gaudard, et al., 2016) are key concerns for hydropower investors. Other non-climate-change 93 risks are due to earthquakes, landslides, other natural disasters, or military action, with associated 94 risks of dambreak and flood surge to inhabitants and structures downstream (Benn, et al., 2012;

Dai, et al., 2005; Dussaillant, et al., 2010; Peng and Zhang, 2012; Richardson and Reynolds,
2000), and storage loss from sediment accumulation (Annandale, 1987; Castillo, et al., 2015;
Wild, et al., 2016). It is clear that hydropower investment would benefit from a comprehensive
assessment of the uncertain factors that potentially impact the benefits and costs of hydropower
investments.

100 Previous studies have presented tools for multidimensional sensitivity analysis (Lempert, 101 et al., 2006; Lempert, et al., 2003) and applied those tools to water systems planning (e.g., 102 Groves and Lempert, 2007; Kasprzyk, et al., 2013; Kwakkel, et al., 2016); however, those 103 studies are not targeted at hydropower, and none have demonstrated a multidimensional stress 104 test framework that addresses the shortcomings of GCM-led climate change risk assessments. 105 Groves et al. (2015) performed project-scale climate change vulnerability analysis on five 106 hydropower projects planned for sub-saharan Africa, and noted that the sensitivity of the 107 performance of two of the projects to hydropower selling price may be more significant than to 108 climate change, but did not evaluate the relative vulnerabilities quantitatively. Kucukali (2011) 109 presents a multidimensional risk assessment for hydropower projects that does not address 110 climate change risks, while Kubiszewski et al. (2013) presents a process for multidimensional 111 risk assessment of hydropower systems that gives only cursory attention to climate change 112 through the inclusion of a narrow set of prescribed climate change scenarios. Yang et al. (2016) 113 evaluated risks to the water-energy-food nexus of the Brahmaputra river basin, including a 114 thorough treatment of climate change risks, but did not address risks to hydropower investments, 115 in particular, or present a generalized methodology.

The process described in this paper assesses multidimensional risk to hydropower
investments including cost, selling price, discount rate uncertainty, natural hazards (e.g.,

118 landslide, earthquake), sediment damage to turbines, and a bottom up approach to climate change 119 risks. The process integrates simulated results from coupled climatic, glaciological and 120 hydrological models, informed by data from in situ and remote-sensing based measurements, that 121 are bottom-up and site-specific. To those elements is added an infrastructure model to evaluate 122 the resilience of hydropower facilities that is responsive to changes in both climate- and non-123 climate factors. A stress-testing approach applied to the model chain, coupled with a data mining 124 algorithm, allows for identification of the relative significance of risks of different types to the 125 project. Once the project vulnerabilities are identified, adaptation options can be quantitatively 126 evaluated.

127 The manuscript is organized as follows: Section 2 describes the process, Section 3 128 demonstrates the process through an evaluation of a proposed hydropower project in the Arun 129 river basin of Nepal, and Section 4 presents areas for further research and concludes.

130 **2. METHODS**

131 The risk management framework presented in this paper was developed in response to a 132 recent mandate of the World Bank that all International Development Association (IDA) Country 133 Partnership Frameworks must include climate- and disaster-risk considerations in the analysis of 134 the country's development priorities, and, when agreed upon with the country, incorporated into 135 the content of the development programs. This mandate did not specify the means by which 136 climate change risks should be assessed, and no consensus existed on the appropriate process. 137 Context was provided, however, by the Independent Evaluation Group of the World Bank, which 138 found that "climate models have been more useful for setting context than for informing 139 investment and policy choices," and concluded that the prominent applications of climate change

projections to infrastructure performance analysis "often have relatively low value added formany of the applications described" (IEG, 2012).

142 In response, a clear process for demonstrating the resilience of a water system investment 143 to climate, geophysical and economic uncertainty was presented in Ray and Brown (2015). The 144 process adopts bottom up decision scaling techniques (Brown, et al., 2012) for climate change 145 risk assessment, and provides guidance on methods for risk management. The process presented 146 in Ray and Brown (2015) is structured as a decision tree or decision flow that leads the analyst to 147 a particular analytical method based on the characteristics of the project being investigated. The 148 procedure consists of four successive phases: Phase 1 Project Screening; Phase 2 Initial Analysis; Phase 3 Stress Test; and Phase 4 Risk Management. The project under investigation 149 150 moves through only as many phases of the process as are justified by need.

151 This study presents an implementation of this process for hydropower investments. All 152 hydropower projects are classified as "potentially climate sensitive" in Phase 1, and undergo 153 multifactor sensitivity analysis in Phase 2. If the multifactor sensitivity analysis shows climate 154 sensitivities to be significant relative to potential sensitivities of other kinds (e.g., financial, 155 natural hazard), then Phase 3 stress tests (climate and multidimensional) are initiated. The 156 concepts and methods of sensitivity analysis on which Phase 2 is built are described in Saltelli et 157 al. (2009). The insights gained in Phase 3 enhance the findings of Phase 2. As such, and in the 158 interest of brevity, only Phases 3 and 4 are discussed here.

159 It must be emphasized that every phase described in Ray and Brown (2015) is to be a 160 collaborative partnership with project investors and local stakeholders. Phases 1 and 2, in 161 particular, are consultative processes in which project objectives (performance criteria and 162 thresholds) are defined, and the set of risks against which the project performance is to be

163 evaluated is identified.

164 2.1 Multidimensional Stress Test

165 The multidimensional stress test places climate risks in the context of risks of other kinds. 166 The goal is to evaluate the response of the model workflow to a wide ranging set of uncertain 167 factors critical to system performance. The critical factors will generally include at least the three 168 non-climate risk factors identified in the introduction: cost uncertainty, risks to the structure of 169 the dam from natural disasters or military action, and sedimentation effects. These factors can be 170 efficiently sampled from ranges (or from probability density functions) defined by stakeholders 171 or through expert elicitation, using a Latin Hypercube algorithm (McKay, et al., 1979). 172 Exploratory analysis of efficiently sampled ranges of uncertain parameters has been the 173 backbone of a number of analytical techniques applied to decision support (e.g., Bankes, 1993; 174 Ben-Haim, 2006; Lempert, et al., 2006).

175 A climate stress test results when the multidimensional stress test is conducted while 176 holding all non-climate parameters constant. A climate stress test (Brown, et al., 2012) consists 177 of four steps: 1) the coordination of a workflow of models to translate climate inputs to outputs 178 descriptive of water system performance; 2) the use of the workflow of models to explore a wide 179 climate domain in order to empirically derive a "climate response function" or, if the function 180 happens to contain three dimensions, a "climate response surface"; 3) the development of 181 vulnerability-specific scenarios by parsing of the climate space according to problematic climate 182 conditions (i.e., the climate conditions in which system performance fails according to some pre-183 defined threshold); 4) climate informed decision analysis in which likelihood concepts are 184 developed using the most credible information available, and climate change risks to the project 185 (or system) are evaluated.

186 The emphasis on vulnerability-specific scenario development and evaluation in the 187 climate stress test is in contrast to the more conventional "scenario-led" approach, in which the 188 performance of the system is evaluated using a sample of possible futures described by human 189 development storylines (taken, for example, from the IPCC special report on emissions scenarios 190 (Davidson and Metz, 2000) or its representative concentration pathways (RCP) update (Taylor, 191 et al., 2012)). In contrast to human development story-line-based approaches, climate change 192 scenarios can be generated by parametrically (Ben-Haim, 2006) or stochastically (Brown, et al., 193 2012; Prudhomme, et al., 2010) varying the climate data to identify vulnerabilities in water 194 system performance, and elaborating scenarios according to the vulnerabilities of the project or 195 the opportunities it presents. This idea as applied to multidimensional stress tests is further 196 expounded upon in the Vulnerability-Specific Scenario Analysis section below.

197 In modeling hydropower performance, in particular, there are two broad categories of 198 vulnerability: hydrologic (encompassing climate-related parameters, land-use parameters, and 199 parameters related to the upstream consumptive water use or downstream water release 200 requirements), and non-hydrologic (financial, natural hazard, etc.). The workflow of hydrologic 201 stress test models includes: 1) a stochastic climate/weather generator to generate a wide range of 202 climate time series representative of historic natural variability and plausible climate shifts; and 203 2) a hydrologic model to translate climate traces into time series of available water. Permutations 204 of the streamflow traces generated during the execution of the hydrologic stress test can be input 205 directly to the hydropower model in combination with samples of the non-climate parameters on 206 which performance of the hydropower model depends. The multidimensional stress test (Figure 207 1) then inputs the hydrologic and non-hydrologic information into a hydropower simulation 208 model to translate time series of available water into estimates of hydro-electric power

production, and finally, a financial model that calculates financial performance across a range of climate and socio-economic conditions. The arrow looping back from the output of the model workflow to the input of the workflow implies iteration, in some cases thousands of times, to trace out the project's vulnerability space.



213

214 Figure 1. Schematic representation of the multivariate stress test.

215 A brief description of each sub-step of the multidimensional stress test follows.

216 <u>2.1.1 Stochastic Weather Generator and Hydrologic Model</u>

Weather generators produce long series of synthetic weather data (Kilsby, et al., 2007;
Wilks and Wilby, 1999). As described in Steinschneider and Brown (2013), a weather generator
is conditioned on the historical data, and maintains the critical statistical properties of the

220 multivariate historical climate (e.g., low-frequency oscillations, temporal autocorrelations,

spatial correlations, mean, variance, skew). The weather generator then enables the systematic

222 perturbation of climate characteristics (mean shifts and changes in measures of variability) on

223 which the hydrologic stress test is built.

It is recommended that the weather generator: 1) be conditioned on historical climate, and

not the output of GCMs, in order to maintain the local characteristics of precipitation, in

226 particular, that GCMs do not faithfully reproduce (Rocheta, et al., 2014); 2) impose climate 227 changes (delta shifts, quantile mapping, or some more nuanced change in climate variability) that 228 far exceed that suggested by the current ensemble of GCM output. Justification for the second 229 recommendation includes the following reasoning: 1) the range of uncertainty in precipitation 230 change is larger in most cases in the CMIP5 ensemble than in the previous (CMIP3) ensemble; 231 2) all RCP scenarios from the IPCC's 5th Assessment Report assume a large reduction in the 232 atmospheric aerosol emissions by the end of the 21st Century, which is likely to be too narrow 233 (Stouffer, et al., 2017), and 3) any particular GCM ensemble would represent only the "lower 234 bound on maximum range of uncertainty" (Stainforth, et al., 2007). 235 The climate information from the weather generator is fed into a hydrologic model, 236 which translates climate variables to hydrologic variables of interest (e.g., streamflow at inflow 237 points to water infrastructure). 238 2.1.2 Hydropower Model 239 Streamflow traces output from the hydrologic model can be converted to kilowatt-hours of 240 electrical energy using: $KWH_t = 0.002725 \cdot Q_t \cdot H_t/e$ 241 (1)242 where Q_t = total streamflow through the turbines in time t [m³], H_t = net head in time t [m], and e 243 = the efficiency of the conversion of mechanical energy into electrical energy. The coefficient 244 0.002725 is an aggregate unit conversion. Detailed explanation of the derivation and utility of (1) 245 is available in Loucks and van Beek (2005). 246 In the case of run-of-the-river hydropower, H is typically constant. In storage reservoir

247 applications, *H* is a function of the reservoir storage level.

248 <u>2.1.3 Financial Model</u>

249 With the effect of climate change on local streamflow established by way of a hydrologic 250 model, and the effect on hydro-electric production established by way of a hydropower model, 251 the inclusion of a financial model in the multidimensional stress test allows the examination of 252 the effect of change on the financial performance of the hydropower system. Whenever possible, 253 it is important to consider distribution equity, and as wide a range of social and environmental 254 costs and benefits as possible (Ansar, et al., 2014; Evans, et al., 2009; Rosenberg, et al., 1995), 255 though time and data limitations do not always allow for the preferred depth of economic 256 analysis of hydropower projects. In such cases the economic model may be limited to strictly 257 financial considerations.

There are a number of representations of the financial value of hydropower investments available, such as life cycle cost (e.g., Zakeri and Syri, 2015), levelized cost (e.g., Jaramillo, et al., 2004), and internal rate of return or net present value (e.g., Mishra, et al., 2011; Santolin, et al., 2011). Financial models, as a subset of economic models, are most applicable when evaluating the system from the perspective of the owner or investor, as is the case here.

263

3 2.2 Climate Informed Risk Assessment

In this step, the full ensemble of available climate information (e.g., local historical trends, paleo records, global climate change projections) is used to inform the likelihood of the types of climate changes to which the project is shown vulnerable in the multidimensional stress test. To do so, the following steps are involved: 1) a multi-model, multi-realization ensemble of all available (or all relevant) GCM projections is assembled; 2) GCM projections are assessed in terms of their biases and ability to credibly reproduce the relevant climate variables (Bush, et al., 2015; Wang, et al., 2014; Wilby and Harris, 2006), which may result in the need for corrective

271 downscaling (Wilby and Dawson, 2013); and 3) projections are superimposed on the climate 272 response surface, providing an indication of the likelihood of vulnerability-specific scenarios 273 developed in step 3 of the climate stress test (Manning, et al., 2009; Steinschneider, et al., 2015). 274 Likelihood functions developed using GCM output can range from simple GCM-count 275 approximations (e.g., Brown, et al., 2012) to Bayesian approaches to determining probability 276 distribution functions of climate change at regional scales (e.g., Tebaldi, et al., 2005) to more 277 complex hierarchical Bayesian models that generate summary bivariate Gaussian probability 278 density functions that account for correlations between non-independent GCM output (e.g., 279 Steinschneider, et al., 2015).

280 2.3 Vulnerability-Specific Scenario Analysis

The output of the multidimensional stress test is likely to be large, complex, manydimensional, and difficult to visualize. Interactive versions of many-dimensional scatterplots presented in three-dimensional space or interactive parallel coordinate plots are useful approaches to many-dimensional data visualization. See Kasprzyk et al. (2013) and Yang et al. (2016) for examples.

Beyond multidimensional graphical visualization of the output, computational data mining tools are typically required to identify problematic combinations of change in the set of uncertain future conditions. Any cluster analysis technique (e.g., density-based or sharedproperty-based) might be appropriate (see Tan et al. (2005) for examples). The case study that follows uses the Patient Rule Induction Method (PRIM) (Friedman and Fisher, 1999), a statistical cluster-finding algorithm that identifies combinations of conditions that result in system failure relative to a pre-defined performance threshold.

3. DEMONSTRATION OF APPROACH

3.1 Background on the Upper Arun Hydropower Project

A land-locked, low-income country endowed with rich hydropower resources, Nepal views hydropower development as its key opportunity for economic growth and human development (Bonzanigo, et al., 2015). It is estimated that Nepal has approximately 40,000 MW of economically feasible hydropower potential, of which only approximately 600 MW has so far been developed (World Energy Council, 2013).

Because of its large reliance on hydropower (hydro-electricity generation comprises 90% Nepal's current national energy generation portfolio (IDS-Nepal, 2014)), the energy-generating capacity of Nepal is particularly low in the dry season when monsoon flows and glacier melt are not abundant. Demand is fairly steady throughout the year, resulting in a mismatch in the seasonality of energy supply and demand in Nepal (NEA, 2014).

305 Much of the hydropower development planned for Nepal is concentrated in the Koshi 306 River basin (Chinnasamy, et al., 2015; Hosterman, et al., 2012). The Upper Arun Hydropower 307 Project (UAHP) on the Arun River in the Koshi basin represents one of Nepal's highest priority 308 hydropower development projects. The Arun River originates at a glacier on the northern slope 309 of Mount Xixabanma in Tibet. The river flows approximately 300 km eastward across the 310 Tibetan Plateau at an elevation of about 4000 m before crossing the Himalayas and plunging into 311 Nepal where it flows in a narrow 30 to 60 m canyon at a very steep slope. The proposed dam site 312 is in the steep narrow, approximately 15 km downstream of the border with Tibet. The river has 313 the catchment area of nearly 25,700 km² (only 400 km² of which is within Nepal) and an average 314 run-off approximately 200 m³/s. Very little development has so far occurred in the catchment 315 area (Latham, et al., 2014).

316	The original feasibility study (NEA, 1991) resulted in the recommendation of an
317	installed capacity of 335 MW in a peaking run-of-river (PROR) scheme. The design discharge
318	was 78.8 cubic meters per second (m ³ /s), Q70 (streamflow sufficient to operate turbines as
319	design capacity 70% of the time), and it was expected to generate 2050 gigawatt-hours (GWh)
320	per year. The estimated capital costs when the Nepal Electricity Authority (NEA) obtained
321	license for the project in 2008 was US\$446 million. UAHP baseline specifications are
322	summarized in Table 1. Values in Table 1 were obtained during a stakeholder workshop hosted
323	in September 2013 in Kathmandu by the World Bank, and joined by project stakeholders
324	including local NGOs, academics, and the hydrologic, climate and energy services of the
325	Government of Nepal (GoN).
326	Other, larger design sizes (750 MW, Q40, US\$1.01B; 1000 MW, Q35, US\$1.35B; 1355
327	MW, Q30, US\$1.82B; 2000 MW, Q25, US\$2.69B) are also being considered as adaptation
328	options for the UAHP, and will be discussed in reference to the multidimensional stress test later
329	in this manuscript.

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Parameter	Value
Capital cost	US\$450M
O&M cost	$250000 \cdot (installed _cap)^{0.65}$
Energy gen. cap.	335 MW (8.04 GWhr/day)
Plant load factor	0.75
Discount rate	5%
Dry season selling price	US\$0.084/kWh
Wet season selling price	US\$0.045/kWh
Economic lifetime	30 years (5 yrs construction)

The O&M cost relationship is derived empirically from data on operation and

333 maintenance costs in previous installations in Nepal (and other similar environments worldwide),

and the parameter *installed_cap* is the installed capacity of the hydropower facility in units of

megawatts (MW). Plant load factor is here taken to be the plant availability considering shut
down for sediment management. For example, a plant load factor of 0.75 means that the plant is
shut down one quarter of every month for management of sediment (e.g., flushing) and other
purposes.

Table 2 presents the baseline value for each uncertain factor and the expanded range of analyzed values. Ranges are informed by evaluation of locally-relevant data, and by consultation with stakeholder experts, and do not bound the *possible* universe of values. Instead, selected ranges are intended to be wide enough that no *plausible* risks are missed. The timeframe of the analysis includes only the project's economic lifetime, extending approximately 30-40 years into the future.

345 Table 2. Uncertainty ranges

Uncertainties	Baseline value	Range min	Range max
1. Natural System	, and		
Precipitation, change from historic mean	0%	-40%	+40%
Temperature, change from historic mean (°C)	0	0	+8
Plant load factor (surrogate for sediment effect)	0.75	0.60	0.90
Project lifetime (surrogate for seismic/landslide risk)	30	15	36
2. Electricity Markets and Prices			
Wet season electricity price, Apr-Oct (US\$/kWh)	0.045	0.045	0.135 (baseline x3)
Dry season electricity price, Nov-Mar (US\$/kWh)	0.084	0.084	0.252 (baseline x3)
3. Project Variables			
Capital costs (year 2013 US\$M)	446	446	1338 (baseline x3)
Discount rate	0.05	0.03	0.12

346

347 Delays in the initiation of construction of hydropower projects can lead to extreme cost

348 overruns. Construction delays resulted in a tripling of the final capital costs for the Marshyangdi

349 Dam in Nepal, for example. A correspondingly large consequence of construction delays was

350 therefore applied to the UAHP; this was represented in the model by sampling from a range of 351 capital costs from the baseline to up to three times the baseline. Electricity prices are subject to a 352 similar magnitude of uncertainty. If the GoN were to begin exporting electricity to India, for 353 example, the selling price would be on the order of 0.15 US\$/kWh, or approximately triple the 354 current wet season selling price. The baseline plant load factor is understood to be approximately 355 0.75, meaning that the turbines are shut down for cleaning and flushing 25% of the time in 356 normal operation. Higher sediment rates than expected could require turbine off-times to 357 increase to 40%; lower sediment rates could drop turbine off-times to 10%. Earthquakes, 358 landslides, and military action could cause damage to the structure of the hydropower facility 359 and shorten its useful lifetime. As a surrogate for damage to the structure from natural (or 360 military or other) hazards, the possibility that the 30-year baseline lifetime could be cut short (by 361 up to half) was modeled; and the model was also tested with longer-than-expected economic 362 lifetimes up to an additional 6 years of operation was also considered. If properly managed, 363 hydropower investments could last much longer than 30-40 years; however, when even a low-364 value discount rate is applied, the NPV is not appreciably affected by extensions of design life 365 beyond 30 years.

Assignment of the discount rate is a political process, often contested (e.g., Mendelsohn, 2008; Nordhaus, 2007), and influences how resources are allocated between the present and the future (Arrow, et al., 2004). A higher discount rate signifies an urgency to satisfy present needs; whereas a lower discount rate values consequences of the present investment (positive and negative) further into the future. In practice, the social discount rates used to evaluate the net benefits of proposed projects have varied widely, with developed nations typically applying a lower rate (3–7 percent) than developing nations (8–15 percent) (Zhuang, et al., 2007).

373 Organizations such as the World Bank, the Inter-American Development Bank, and the Asian 374 Development Bank use a discount rate of 12 percent, or in some cases (such as water supply 375 projects), 10 percent. Recently, however, discussions have turned to the consideration of lower 376 discount rates (3-6%) that better represent social welfare (World Bank, 2016). The essential 377 rationale for these elevated discount rates stems from the high value of scarce capital in 378 developing countries: projects consuming large amounts of capital are required to account for the 379 opportunity cost of these financial resources, pushing up the expected rate of return (Goulder and 380 Williams III, 2012). A range of discount rates from 3% to 12% was used in the UAHP analysis 381 to explore the effect of discounting on considerations of the sustainability of the investment. 382 Climate change is a prominent concern to all involved in the UAHP planning process. 383 Climate change everywhere is difficult to anticipate, but in the region of the Himalayas, 384 prediction of future climate is particularly difficult (Nepal and Shrestha, 2015; Singh and 385 Bengtsson, 2004). There is great uncertainty in climate projections due to the complex 386 topography, the importance of the South Asian Monsoon (Loo, et al., 2015; Turner and 387 Annamalai, 2012), and uncertainty associated with glacier volumes (Savoskul and Smakhtin, 388 2013). Historical measurements are sparse due to the high elevations and forbidding terrain. The 389 historical analysis that has been accomplished shows increasing temperatures and no clear signal 390 on precipitation (Akhtar, et al., 2008; Immerzeel, et al., 2013; Immerzeel, et al., 2010). Glaciers 391 are growing in some areas and receding in other areas (Bajracharya and Shrestha, 2011; Kaab, et 392 al., 2012), and more are receding than growing. Streamflow generally seems to be increasing 393 (Bookhagen and Burbank, 2010; Lutz, et al., 2014).

394 **3.2 Model Workflow**

395 <u>3.2.1 Stochastic Weather Generator</u>

The climate change aspects of the multidimensional stress test presented in this section has aimed to account for most, though not all, of these climate-related uncertainties, focusing on those for which the credibility of projections is higher. Limitations related to climate-change induced exacerbation of precipitation extremes are presented in the discussion section.

400 The weather generator resampled from 60 (1950-2010) years of 0.5 degree latitude and
401 longitude gridded daily temperature and precipitation data from the APHRODITE database
402 (Yatagai, et al., 2012). APHRODITE precipitation data were bias-corrected using GPCC data

403 (Schneider, et al., 2014). No adjustments were made to APHRODITE temperature data.

404 A wavelet transform analysis conducted for the basin-wide average annual precipitation 405 found no statistically significant (at the 90% confidence level) low frequency oscillation in the 406 historical record. Without need to preserve semi-oscillatory behavior of the long-term 407 precipitation signal, and given both 1) low confidence in the historical climate observations in 408 the Himalayan region (National Research Council, 2012), and 2) the interest of the project 409 stakeholders in simple, direct techniques for the generation of climate traces, a weather generator 410 simpler than others that have been used for a similar purpose (Groves, et al., 2008; 411 Steinschneider and Brown, 2013; Yates, et al., 2003) was employed in this case. The algorithm 412 developed for this study bootstrapped on the historical climate record (e.g., Vogel and 413 Shallcross, 1996), for all APHRODITE grid cells of the basin simultaneously (to maintain spatial 414 correlations), by monsoon/non-monsoon season (to maintain temporal correlations). A sample of 415 thirty 36-year (the upper end of the range of anticipated economic lifetime of the hydropower 416 investment, discussed further in reference to the multidimensional stress test below) historicallyrepresentative climate traces were developed. Annual precipitation statistics for the bootstrapped 417

traces are shown in Figure 2. Delta shifts were then applied to precipitation and temperature in order to explore the effects of climate change (0-8 degrees Celsius increase in temperature and $\pm 40\%$ change in precipitation relative to historic values, each applied uniformly throughout the year). The range was selected in order to evaluate a range of climate changes well beyond what is projected to occur in the watershed according to the full ensemble of CMIP5 GCM projections. The range is intended to be wide enough that no precipitation- or temperature-shiftrelated vulnerabilities are overlooked.



425

426 Figure 2. Annual precipitation statistics for the thirty 36-yr climate traces (n=30) of the
427 UAHP weather generator: mean, variance, and skew. The red dot indicates the statistics of
428 the historical record (1950-2010).

429 <u>3.2.2 Hydrologic Model</u>

430 In this study, we adopt the distributed glacio-hydrologic model HYMOD_DS (Wi, et al.,

431 2015), which was developed specifically for mountainous regions with sparse data. The model is

432 composed of hydrological process modules that represent soil moisture accounting,

433 evapotranspiration, snow processes, glacier processes and flow routing. The model operates on a

434 daily time step and requires daily precipitation and mean temperature as input variables. The

435 overall structure of the HYMOD_DS is described in Wi et al. (2015). The snow/glacier module
436 is critical for the test basin in this study where a snow/glacier melting water is dominated source
437 of water. Depending upon the size of the basin, HYMOD_DS calibration can be time-intensive,
438 and may be expedited with the aid of parallel computing power.

439 The streamflow data used for calibration were obtained from the Nepal Department of 440 Hydrology and Meteorology, site 600.1, Uwagaon, with coverage from April 1986 through 441 December 2006. A Nash Sutcliffe Efficiency value of 0.91 was achieved for the calibration 442 phase (1986-1995), and with a corresponding value of 0.75 for the validation phase (1996-2006). 443 Figure 3 presents output of the hydrologic model showing the component contributions of 444 subsurface groundwater flow, snow/glacier melt, and rainfall runoff to streamflow at Uwagaon 445 station. The historical time series shows little change in glacier/snow contribution. The seasonal 446 hydrograph shows that the greatest contribution of meltwater occurs in April/May/June, and the 447 greatest contribution of rainfall runoff occurs July/August/September. Streamflow from 448 November through February is supported almost exclusively by groundwater baseflow. 449 However, it must be noted that no ground-truth measurements of the relative contributions to 450 streamflow of groundwater or snow/glacier, or even reliable measurements of changes in aquifer 451 storage or snow/glacier depth, were available for calibration of the glacio-hydrologic model. The 452 values presented in Figure 3 are therefore based on surface-groundwater equilibrium equations 453 and timeseries of change in glacier area (Randolph Glacier Inventory version 3.2, RGI 3.2, 454 Pfeffer et al. (2014)).



455

456 Figure 3. Hydrologic model calibration results showing percent contribution to streamflow 457 Figure 4 illustrates the long-term average annual, dry season, and wet season streamflow 458 at Uwagaon station, subjected to a range of climate conditions. Precipitation has the dominant 459 effect on streamflow, as demonstrated by the largely vertical contour lines. Streamflow shows a 460 more or less monotonic response to changes in precipitation, i.e., increases in precipitation result 461 in increases in streamflow and decreases in precipitation result in decreases in streamflow. 462 Temperature effects are smaller but more interesting. Over the course of the 30-year simulation, 463 a critical inflection point in the flow pattern occurred at an increase in temperature of 464 approximately 3 degrees C (less in runs with strong negative precipitation shifts). When the 465 system was simulated with temperature increases less than 3 degrees C over the historic, the 466 increased temperature exhibited a positive effect on streamflow resulting from greater quantities of meltwater contribution from snow/glacier. However, with temperature increases larger than 3 467 468 degree C, the streamflow gains are reversed as increasing rates of evapotranspiration and 469 diminishing returns from a shrinking (receding) glacier decreased the total rate of flow. This

- 470 phenomenon is especially evident in the wet-season response, as most of the meltwater is
- 471 contributed after March, the final month of the dry season (November-March).



Streamflow Response Surface, Tot Ann (MCM)





Figure 4. Response of streamflow to changes in climate by annual total, dry season (lower
left) and wet season (lower right). Changes in precipitation are shown on the x axis and
changes in temperature are shown on the y axis. Contour colors represent increasing
streamflow, blue in excess of historic mean, and red less than historic mean.

The differences between the dry season and wet season in Fig 5 are partly attributable to changes in precipitation type, and partly a result of glacier meltdown. As temperature increases, winter (dry season) flow increases (as precipitation that falls in the winter is not stored as snow,

481 but runs off immediately into the stream). Peak flow also increases due to enhanced glacial melt. 482 There is a shift in peak meltwater contribution from Apr-May to Mar-Apr. The analysis is based 483 on glacier coverage map data obtained from RGI 3.2 (Pfeffer, et al., 2014), and glacier volume 484 was estimated using the multivariate glacier area-volume scaling relationships proposed by 485 Grinsted (2013). Temperature is the dominant factor in the recession of the glacier area. Because 486 a 3 degree C temperature increase throughout the 30-year simulation reduces the glacier volume 487 to 60-70% (relative to the initial volume), the remaining glacier area/volume is insufficient to 488 continue to sustain streamflow at historic levels. The significance of this result is that more 489 streamflow may be available when it is most needed to produce high-value dry-season 490 hydropower.

491 <u>3.2.3 Hydropower Model</u>

492 Figure 5 shows streamflow data from Nepal Department of Hydrology and Meteorology, 493 site 600.1, Uwagaon, converted to GWhr/day using (1), with Q in units of million cubic meters 494 per day [MCM/day], H = 492 m (constant H, as the UAHP is a run-of-river project), and e = 0.9. 495 The horizontal red line in Figure 5 locates the capacity of the baseline 335 MW facility. 496 Hydropower production potential in excess of the red line would not be generated with a 335 497 MW facility, implying there would be much potential untapped. 498 The hydropower model was written in the R modeling environment. The performance of 499 the suite of increasingly large design adaptation alternatives (750 MW, 1000 MW, 1355 MW, 500 and 2000 MW) was analyzed using the same methodology in order to understand the extent to

- 501 which those designs could better capitalize on increased streamflow from increased glacier melt
- 502 and potentially greater monsoon rainfall, as well as to understand the financial risks posed by
- 503 investment in larger hydropower facilities. Hydropower production potential for these other

- 504 proposed UAHP design sizes are also shown on Figure 5, and will be discussed in reference to
- 505 risk management in a later section.



GWhr/day

506

Figure 5. UAHP daily GWhr/day generation relative to daily time series of GWhr potential.
 Horizontal lines represent limit of daily generating for each considered UAHP design size.
 <u>3.2.4 Financial model</u>

510 Time and data limitations did not allow for the development of the broader economic 511 considerations of this project, and so a strictly financial model was used to represent the costs 512 and benefits of the project to the investor. The NPV was calculated using (2):

513
$$NPV = \sum_{i=1}^{T} \frac{C_i}{(1+r)^i} - C_0$$
(2)

514 where C_t = net cash inflow during the period (hydro-electricity sales minus operating costs

515 [US\$M]); C_0 = initial investment [US\$M]; r = discount rate; and t = number of time periods

516 [months].

517 3.2 Results

518 <u>3.2.1 Climate Informed Risk Assessment</u>

519 Looking first at the impact of climate changes on the performance of the project, a 520 response surface presenting the climate change effect on the NPV of the baseline (335 MW) 521 hydropower investment is shown in Figure 6. Figure 6 was developed with Table 1 baseline 522 values for capital cost, O&M cost, turbine capacity, plant load factor, discount rate, selling price (dry season and wet season), and economic lifetime. Using Table 1 baseline values for all non-523 524 climate parameters, the NPV is positive over the entire range of the climate stress test with 525 values of US\$300M-US\$800M. Hydropower system performance for non-climate parameter 526 values other than the baseline is explored in reference to risk management later on.



Net Present Value (\$M) for 335 MW Capacity Design

528 Figure 6. NPV of the 335 MW design with CMIP5 climate change projections (centered on 529 year 2050) superimposed. Green: RCP 2.6; Cyan: RCP 4.5; Yellow: RCP 6.0; Magenta: 530

RCP 8.5

531 Figure 6 shows that for the wide range of climate changes considered, the baseline UAHP 532 design has a positive NPV. This suggests that the project is robust to climate changes. For 533 additional information related to the plausibility of the specific climate changes explored, mean 534 changes from the full ensemble of CMIP5 GCMs are provided.

535 Climate projection-based analyses typically attempt to infer climate changes from model 536 projections by ignoring biases and calculating the change between the historical simulation and a 537 future projection that incorporates increasing greenhouse gas emissions. However, if the changes that are calculated are smaller than the biases, it is difficult to infer a direction of change since 538 539 the changes are within the range of the model errors (and thus cannot be separated from noise).

In the case of precipitation output of the full ensemble of CMIP5 GCMs overlaying the UAHP watershed, the average bias (1971-2000) is approximately 50% and the average change (2036-2065 relative to 1971-2000) is approximately 1%. Given that note of caution, the changes derived from the projections are calculated. On average, the multi-model, multi-run ensemble of GCMs projections show no clear signal in terms of precipitation change. Temperature projections generally show 1-4 C increases in temperature, as would be expected. More warming is projected for the winter than the summer.

547 Figure 6 brings together the results of the climate stress test with the mean climate 548 changes derived from raw CMIP5 GCM climate projections for the basin. The figure shows that 549 for most climate projections, the NPV is little changed from the baseline estimate, and in many 550 cases, has higher NPV. There are few cases where the NPV is lower than the baseline estimate. 551 In general, the results can be interpreted as not providing any strong concerns that there 552 are problematic climate changes expected, given the response to changes in climate shown in 553 Figure 4, and most important, the consistently positive NPV shown in Figure 6 for the widest 554 range of climate changes. The results presented here are averaged across 30 realizations of 555 internal climate variability described in the description of the weather generator above. 556 In summary, the 335 MW pre-feasibility design appears to be robust to climate changes. 557 However, the effect of climate change in combination with other uncertainties may reveal 558 problematic scenarios. For a full assessment of the robustness of the project design, these non-559 climate factors are added to the analysis.

560 3.2.2 Vulnerability-Specific Scenario Analysis

561 The sample of thirty historically-representative climate traces produced by the weather 562 generator were averaged, and 81 climate change factors (9 temperature shifts x 9 precipitation

shifts) were applied as described in the weather generator section above. In the interest of
computational efficiency, of those 81 traces, 13 were selected in order to cover the climate
change space, and span the range of mean and variance of streamflow. The total number of
scenarios developed to test the performance of the 335 MW design was then 6500: 500 socioeconomic scenarios (combinations of non-climate uncertainties sampled using a Latin Hypercube
sampling technique) combined with the 13 "representative" hydrologic sequences.

569 The NPV of the 335 MW UAHP project is positive in the vast majority of the generated 570 futures. As shown in Figure 6, the baseline NPV under historical climate conditions is 571 approximately US\$500M, and the uncertainty in climate change extends the NPV results 572 throughout the range from approximately US\$300M to US\$800M. Figure 7 presents a parallel 573 coordinates plot that expands Figure 6 to include other dimensions of uncertainty, in addition to 574 climate change uncertainty. The column names of Figure 7 are: DeltaP = change in precipitation 575 relative to the historical (%); DeltaT = change in temperature relative to the historical (oC);576 Econ_life = expected economic lifetime of the project (months); PLF = plant load factor, the577 fraction of time the turbines operate when not being flushed for sediment buildup; Capex = the 578 capital cost of the project as a fraction of the baseline cost; Price = the selling price of electricity 579 as a fraction of the baseline price; $D_{rate} =$ the discount rate; NPV_USD_M = the net present 580 value of the project in millions of US dollars. Figure 7(a) shows that capital cost uncertainty, 581 when added to climate change uncertainty, expands the range of uncertainty in NPV downward 582 to -US\$600M, with 40% of all possible scenarios falling below zero NPV. Figure 7(b) shows, 583 alternatively, that price uncertainty expands the climate change uncertainty space upward to 584 US\$4 billion, with 67% of all possible scenarios now rising above an NPV of US\$1 billion.



585



Figure 7. Parallel coordinates plots summarizing effect on NPV of uncertainty in capital
costs (top – NPV range -US\$600M to US\$800M) and electricity price (bottom – NPV
range US\$300M-US\$4B).

The data mining algorithm selected for this analysis, PRIM, focuses the attention of
project planners on the uncertain parameters most relevant to questions of future project
performance. This step is an integral part of the Robust Decision Making (Lempert, et al., 2006)

methodology, which it uses to define policy-relevant scenarios (Groves and Lempert, 2007)
useful to policy-makers debating the risks faced by a set of project investment alternatives.

595 PRIM uses four measures to evaluate the different sets of conditions it identifies: 596 coverage (the proportion of all failure conditions captured by the vulnerability-specific scenario), 597 density (the proportion of all conditions captured by the vulnerability-specific scenario that are 598 failures), support (the "size" of the vulnerability-specific scenario relative to the entire 599 uncertainty sample), and interpretability (the number of uncertain conditions used to define the 600 vulnerability-specific scenario; a measure of the ease with which the scenario can be understood 601 and communicated to policy-makers and stakeholders). PRIM allows the generation of tradeoff curves that help users choose explanatory scenarios with the best combination of density, 602 coverage, support and interpretability. 603

604 Through Figure 7 we are able to identify the relative magnitude of failure zones resulting 605 from each evaluated uncertainty set. Parallel coordinates plots like that shown in Figure 7 can be 606 used interactively to isolate the particular combinations of inputs that *always* result in water 607 system performance above or below a threshold. However, such plots do not provide nuanced 608 information about the types of conditions that lead to performance successes or failures. 609 Vulnerability-specific scenario analysis informs not only system sensitivity to uncertainty in 610 input parameters, but also the co-occurrence of conditions that together describe a scenario in 611 which the project *typically* (though not always) carries a negative NPV, as summarized in Table 612 3, with results now presented for all versions of the UAHP design.

Uncertain	335 MW	750 MW	1000 MW	1355 MW	2000 MW
Parameter					
Mean annual	< 0.7 x		< 1.1 x		
precipitation	historical		historical		
Mean		> 2.5°C			
temperature					
increase					
Lifetime of				< 1.1 x baseline	< 1.133 x
investment					baseline
Plant Load					
Factor					
Capital cost	> 2x baseline	> 1.9 x baseline	> 1.8x baseline	> 1.5 x baseline	> 1.5 x baseline
Wet season	< US\$0.08 /	< US\$0.8 /	< US\$0.10 /	< US\$0.10 /	<us\$0.11 <="" td=""></us\$0.11>
electricity	kWhr	kWhr	kWhr	kWhr	kWhr
price					
Discount					
Rate					
Coverage	29%	57%	54%	72%	70%
Density	82%	81%	80%	80%	88%

613 Table 3. Selected vulnerability-specific scenarios for each UAHP design alternative

615 The multi-dimensional stress test of the 335 MW UAHP design capacity indicated that, 616 of all relevant uncertainties, the project is most vulnerable to high capital costs (more than twice 617 the baseline), low electricity prices (less than the wet season baseline), and decreasing 618 precipitation (more than 30% less than historical). When viewed in light of the low likelihood of 619 the co-occurrence of the three conditions of concern, however, the vulnerability of the project 620 appears small. There is only a small risk of such a marked decrease in precipitation (Figure 6 621 shows that no part of the ensemble of CMIP5 GCM projections indicates that the mean annual 622 precipitation would decrease by more than 30%) co-occurring with both a doubling of capital 623 cost and a failure of the selling price of electricity to rise above US\$0.08 (as would likely occur 624 were India and Nepal to agree to the electricity-sharing treaty). 625 For each of the design alternatives, NPV is more sensitive to capital cost and wet season

626 electricity selling price than to almost any other factor (climate change, included). Larger capital

627 investments (1355 MW and 2000 MW alternatives) are more sensitive to design life, requiring a
628 longer timeseries of steady hydropower sales to justify the construction costs.

629 Figure 8 presents tradeoffs in the performance of the five evaluated designs, and climate 630 change sensitivities provide an important insight regarding the timing of hydropower production. 631 The climate change stress test undergirding this multidimensional stress test accounts for the 632 climate-change-induced shift in peak meltwater contribution from April-May to March-April. In 633 the wet season, the 2000 MW design could produce up to 5 times more electricity than the 335 634 MW design; however, in the dry season (Figure 8(a)), the two are similarly limited by low flow, 635 with median dry season hydropower production for the 2000 MW design exceeding that of the 636 335 MW design by only approximately 10%. Furthermore, Figure 8(a) shows that the 10% 637 increase in median dry season hydroelectricity production is won at a cost: the 2000 MW facility 638 fails to meet its financial objectives in over 50% of the model runs, compared to only 10% for 639 the 335 MW design. Because wet season hydropower is of low value relative to dry season 640 hydropower, this comparative advantage of large-end design alternatives is diminished, and it 641 appears that the high costs of investment in large design alternatives are not justified by their 642 relatively higher vulnerabilities to change.



644 Figure 8 (a) fraction scenarios in failure state (NPV<0) vs boxplot of all dry season energy 645 production (average across all years of particular scenario); (b) maximum regret vs boxplot 646 of all dry season energy production (average across all years of particular scenario). 647 Regret is the difference between the performance of some strategy in a particular future 648 and the performance of the best strategy in that future (Savage, 1954). The design alternative that 649 minimizes the maximum NPV regret across all tested combinations of climate conditions is the 650 1000 MW option (Figure 8(b)). The 2000 MW design has potential in the very wet futures (right-651 side whiskers and outliers of the boxplots in Figure 8(b)) to produce much more hydropower, 652 and consequently generate much greater NPV than the 335 MW design, but the median NPV for 653 the 2000 MW design is negative across the modeled uncertainty range, strongly discouraging its 654 adoption. Interestingly, maximum regret for the two extreme designs is similar, with greatest 655 regrets for the 335 MW design occurring in wet futures, and greatest regret for the 2000 MW 656 design occurring in dry futures. The 1355 MW design performs similarly to the 1000 MW in

terms of dry season hydropower production and maximum NPV regret, but requires 35 percent
more up-front investment capital, resulting in a preference for the 1000 MW design.

659 In the final comparison, the co-occurrence of the three conditions to which the 1000 MW 660 design is vulnerable (Table 3) is more likely than the co-occurrence of the three conditions to 661 which the 335 MW design option is vulnerable. According to the ensemble of GCM projections, 662 there is reason to believe that future precipitation might be less than 110% of historic, entering 663 the vulnerability range for the 1000 MW design. It is also reasonable to imagine that wet season 664 electricity price could be less than 0.10 US\$/kWh (more than double what it is now), and that 665 construction delays might result in cost overruns of 80% (on average, hydropower investments in 666 Nepal exceed their budgets by 60%). The preferability of the 1000 MW facility to the baseline 667 335 MW facility is contingent on a higher wet season selling price of electricity; investment in a 668 1000 MW hydropower facility is therefore something of a gamble on the ability of the India and 669 Nepal to come to terms. It is left to the investors and decision makers to determine whether the 670 opportunities presented by the 1000 MW design alternative outweigh the risks.

671 Other sets of conditions would threaten the performance of each design, and they should 672 not be ignored. For the 335 MW design, for example, though 82% of cases in which all three of 673 these conditions co-occur carry negative NPV (density), the co-occurrence of these three 674 conditions captures only 29% of the cases in which the project's NPV is negative (coverage). 675 Project lifetime, discount rate, plant load factor, and temperature change are also relevant, but in 676 the case of this particular investment are less important predictors for economic performance of 677 UAHP than capital cost, electricity price, and precipitation amount. For the 335 MW, 750 MW, 678 and 1000 MW options, the low coverage shown in Table 3 (in combination with relatively small 679 support) indicates that significant alternative failure scenarios exist, and should be explored in a

- thorough treatment of system vulnerability, as explained in Annex 4 of Bonzanigo, et al. (2015),
- 681 available at http://documents.worldbank.org/curated/en/179901476791918856/South-Asia-

682 Investment-decision-making-in-hydropower-decision-tree-case-study-of-the-upper-Arun-

683 <u>hydropower-project-and-Koshi-basin-hydropower-development-in-Nepal.</u>

684 **3.3. Discussion**

685 Throughout the course of the project evaluation, two design alternatives outperformed the 686 others, and the choice between those two design alternatives is subject to the risk/reward 687 preferences of the investors and stakeholders. The 1000 MW facility would produce more dry 688 season hydropower (and substantially more wet season hydropower) than the 335 MW facility; 689 however, it is more vulnerable to capital cost overruns, a weak electricity selling price, and the 690 possibility that the future might be drier than the past. As the median design alternative, the 691 maximum regret of the 1000 MW design is low, as its moderate size hedges against the 692 possibility of both a wetter and drier future. The 335 MW facility is a less ambitious capital 693 investment, and would be resilient to changes of all kinds, but it forfeits the potential to 694 capitalize on a potentially greater future streamflow condition (hence the high potential 695 maximum regret in the event of a wet future).

The case study is limited in its framing of the vulnerability-specific scenarios. Evaluation of neither of the preferred designs (1000 MW or 335 MW) resulted in simple vulnerabilityspecific scenarios with high coverage and density. Other parameters are needed to explain the future conditions under which the project may fail, and other scenarios are needed to explain the vulnerable futures. In some cases, no single scenario can provide adequate coverage and density. In such cases, it may be necessary to iterate by identifying a vulnerability-specific scenario of concern, removing overlapping cases, and rerunning the data mining algorithm to identify other

scenarios from the remaining set. The resulting set of multiple scenarios may reduce
interpretability, but can increase coverage and density. The end result is that the vulnerabilityspecific scenarios are not equally relevant to the designs.

706 As a further limitation in characterizing risks, this study has evaluated the impacts on 707 project performance of climate-change induced shifts in temperature and precipitation, and not 708 climate-change induced exacerbation of precipitation extremes (flood and drought). The focus on 709 mean annual temperature and precipitation shifts is responsive to the level of confidence in the 710 local historical precipitation record (National Research Council, 2012), the best use of the 711 available climate projection science (Brown and Wilby, 2012), and the lack of skill of current 712 models (and associated downscaling techniques) in reproducing precipitation extremes (Cannon, 713 et al., 2015). However, this study may conclude that climate is of relatively low significance 714 because changes in the intensity and frequency of wet periods and dry periods have not been 715 adequately explored. Improvements to the current work would therefore incorporate risks of this 716 type, though it is unclear whether the available climate science would yet support such an 717 analysis.

718 Expert judgment in combination with analysis of climate trends and projections from the 719 latest ensemble of IPCC climate change scenarios can be used to assess the degree to which the 720 scenarios shown in Table 3 present a concern. Level of concern discussions beyond what has 721 been presented with reference to climate informed decision analysis, while important, are outside 722 of the scope of this analysis, though the results indicate that it would be very helpful were it 723 possible to place likelihoods on future conditions, despite the existence of irreducible 724 uncertainties that cannot easily be described by probability distributions. Can it reasonably be 725 said that a tripling of capital costs is equally likely to a doubling of capital costs? Including a

structured approach to uncertainty propagation, such as Bayesian Belief Networks, can inform
probabilistic weighting of the various change effects, and therefore a more useful description of
investment opportunities and risks across a wide range of possible realizations of an uncertain
future.

730 We note that there are a number of important considerations related to hydropower that 731 we have not adequately considered in this case study, although these are more political or 732 otherwise do not lend themselves to quantitative analysis: political disputes on ownership of 733 transboundary river waters (Grey and Sadoff, 2007; Grumbine, et al., 2012; He Daming, et al., 734 2006; Kattelus, et al., 2015; Yoffe, et al., 2003); evidence of environmental damage (flooding of 735 animal habitat, obstruction of fish migration, and interference with natural stream ebbs and 736 flows) (Abbasi and Abbasi, 2011; Richter, et al., 1997; Schilt, 2007); and social costs of forced 737 displacement of valley inhabitants (e.g., Brown and Xu, 2010; IHA, 2016). Nonetheless they 738 require resolution in many cases to ensure that hydropower investments produce equitable 739 outcomes. Were these factors properly evaluated, and value given to the perspective of electricity 740 consumers instead of only electricity producers, the financial model presented in this work would 741 qualify as an economic model.

742 4. CONCLUSIONS

This paper has presented a generic methodology for evaluating climate change risks to hydropower investments that simultaneously evaluates risks of many types in a multidimensional stress test. The methodology helps to achieve a fundamental understanding of climate changes on the response of a hydropower design.

The associated application to a proposed hydropower facility on the Arun River in Nepal
has demonstrated a direct comparison of alternative hydropower designs in response to the

749 concerns of relevance to the investors and stakeholders, and in answer to the call of Mukheibir 750 (2013), Gaudard and Romerio (2014), and others, for projected changes in the hydrological 751 regimes (and other relevant uncertainties) to be accounted for in future hydropower management 752 strategies and plans. The application illustrated an example in which climate change is not the 753 critical future uncertainty, and consequently highlighted the importance of considering multiple 754 uncertainties in combination. Finally, the climate change stress test undergirding this 755 multidimensional stress test accounted for the climate-change-induced shift in peak meltwater 756 contribution from April-May to March-April, sharpening the preference for designs not overly-757 leveraged toward wet season hydropower productivity.

A note is warranted on the use of the term "resilient" in this work. In the general case, hydropower projects can be evaluated for a variety of performance metrics, including robustness, sustainability, flexibility, recovery, and others. The general framework presented in this paper has adopted the definition of resilience put forth by the IHA, which includes both robustness and recovery, though the case study has evaluated only the robustness aspects of resilience. Future work applying this general framework will evaluate a wider set of perspectives on resilience.

Further research is also needed in the cryosphere – better monitoring – to inform estimates of the available glacier mass, as well as how fast it is receding. Further research into the sediment effects of precipitation extremes and the risks to the structure of natural hazards (e.g., glacier lake outburst floods or landslides) is needed to better understand the changing likelihood of such events with climate change.

Despite its limitations, the methodology presented in this paper has been useful to the government of Nepal, which is using the results of the risk/reward tradeoff to inform decisions about development of hydropower resources in the Koshi Basin.

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